



GROUPE ADP

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VoloCity takes to the skies for the Paris 2024 Games!



The VoloCity e-VTOL (electric vertical take-off and landing), built by German start-up Volocopter, will be part of the aerial landscape of the Olympic and Paralympic Games this summer. It will be a world first.

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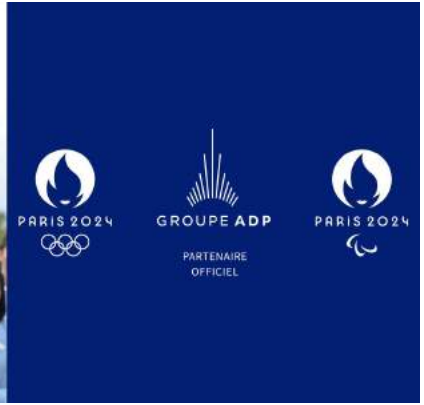
It has been confirmed that we will definitely see e-VTOL in the skies during the Paris 2024 Games. The VoloCity, which has a range of 21 kilometres and is powered by 18 small electric motors, will carry guests. It is expected to operate between 3 and 5 flights a day on three routes: between the Issy-les-Moulineaux heliport and the Paris-Austerlitz “vertiport”, installed on a temporary barge on the Seine; between Issy-les-Moulineaux and the

Saint-Cyr-l'École aerodrome and between Paris-Le Bourget and Paris-Charles de Gaulle airports.

This innovation has not escaped the attention of Groupe ADP, which is supporting the German start-up developing this flying machine. *“We have made the strategic decision to enter into a partnership with Volocopter, one of the most advanced players in this field, in line with our mission to promote aviation that offers new services and new uses, while at the same*

time reducing sources of pollution and noise”, explains

Edward Arkwright, Deputy DEO of Groupe ADP.



Chairman of the Organising Committee, Tony Estanguet, with the Olympic torch on 25 July 2023 in Paris.
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The Olympic Torch Relay has begun!

Today, 16 April, the Olympic flame was officially lit at a ceremony in Olympia in Greece, the birthplace of the ancient Games 2,500 years ago.

This lighting ceremony marks the beginning of the Torch Relays that will enter France on 8 May and pass through Paris on 14 and 15 July. 12 Group employees will proudly carry the torch, wearing the Groupe ADP colours! For some, this is a childhood dream come true. For others, it embodies a symbol of peace, unity and friendship between people.

But for all of them, it represents the values of Olympism and of the Group, which are reflected on a daily basis in their commitment to others. Being a Torchbearer is a very meaningful experience. (Re)read the stories of the 12 Groupe ADP torchbearers who talk about their journeys, their motivations and their expectations prior to this once-in-a-lifetime opportunity.

Paris-Le Bourget: a new look for Paris 2024



In the run-up to the Paris 2024 Olympic and Paralympic Games, the management team at Paris-Le Bourget Airport has embarked on a major project to renovate the airport's landside infrastructure and add more green spaces, with a focus on the circular economy and the use of sustainable solutions.

Jusqu'à 1000 tonnes d'enrobé par nuit ont été posées par l'entreprise Colas qui a réalisé ces travaux. © Francis Pivet for Groupe ADP.

Avenue de l'Europe, the main road that passes through Paris-Le Bourget Airport, linking the north to the south, is undergoing major improvement and renovation works. 30,000 sq.m of tarmac will be replaced with a new material made by mixing some of the waste from the old tarmac with a binder of plant origin.

"The use of this biosourced material will reduce the carbon footprint of the worksite by at least 30%", explains **Francis Pivet**, Work Supervisor. On this same road, to encourage soft mobility, a cycle lane is currently under construction, as are four bicycle shelters. This cycle path will soon be connected to the RER B station (Le Bourget) and to the "RER vélo" cycle path,

which will provide a link between the airport and central Paris (Chatelet-les-Halles). What's more, the façades of several historic buildings will be freshened up with a new coat of paint, while trees currently in planters will be transplanted into the ground to encourage the recovery of rainwater.



Renaud Morel signed this pact on behalf of Groupe ADP.
 © Elisabeth Marcu for Groupe ADP.

Groupe ADP signs the Territory and Company Pact in Aulnay-sous-Bois

Groupe ADP attended the very first “Rencontres territoriales” organised by public regional organisation Paris Terres d’envol.

On 2 April, Renaud Morel, Head of Planning, Sustainable Development and Public Affairs, signed the Territory and Company Pact with **Paris Terres d’envol à Aulnay-sous-Bois**.

The aim of this partnership is to boost the momentum of economic and social development within the region’s communes.

An opportunity to reiterate the Group’s commitments to the environmental transition and sustainable transformation of the area north of Paris, of which it is key player and a long-standing supporter, through Paris-Charles de Gaulle and Paris-Le Bourget airports.

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The number of employees who took part in community initiatives in 2023, i.e. 22% of the Group's workforce. Employees completed 1,178 citizen commitment days last year.



The Paris-Orly team working on quality. From left to right: Amandine Bresson, Vincent Moussinet, Isabelle Adhumeau, Clorinde Buey, Benjamin Sinègre and Elisabeth Vercruysse. © Michel André for Groupe ADP.

Audit Afnor: another clean sweep for Paris-Orly

For the second year running, Afnor has found no instances of non-compliance at Paris-Orly Airport. This follow-up audit covered the ISO 9001 (quality), ISO 14001 (environment) and ISO 45001 (occupational health and safety) certifications, all of which come under the umbrella of quality.

This audit carried out **by the French Standards Association (Afnor)** checked the maturity of the management system against key elements of the Green Orly “2025 Pioneers” roadmap. The overhaul of the management system has resulted in the simplified management of the airport with commitments made to decarbonisation, optimisation and preservation, corresponding to targeted and quantifiable indicators.

“We will continue to raise awareness among all airport employees to help implement these commitments”, explains **Vincent Moussinet** Head of Quality within the Operations Division.

PIRATAIR 24: a crisis management test exercise



Coordinated by the French Secretariat-General for National Defence and Security, a PIRATAIR 24 exercise was conducted in early April at Paris-Charles de Gaulle. The objective was to test the government’s crisis management organisation in the context of Paris 2024.

All the participants played realistic roles. Unusually, almost everyone was involved in this exercise for nearly 10 hours.
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Details of the scenario for this crisis exercise were revealed to the participants at the last minute. We're in Paris, in August 2024. It's the day before the closing ceremony of the Paris 2024 Olympic Games and easyJet flight 5898 from Sharm El-Sheikh to Milan has crashed in the Mediterranean following an explosion on board. A suspected terrorist act which has triggered the opening of the interministerial crisis unit. On the same day, an aircraft is hijacked on its way to

Paris-Charles de Gaulle, a number of bomb threats and a terrorist attack in a terminal require the activation of the crisis units at the airport and at head office, at CDM and the CDM@J.O. All State services are mobilised, alongside Groupe ADP and Air France, under the guidance of the Airports Police Prefecture. The phones don't stop ringing, social media needs managing, procedures need to be followed. Extreme vigilance is called for, as the majority of

Olympic delegations will leave the area via the airport. Simulating a variety of terrorist threats this exercise, which saw the active involvement of the Operations, Airside Operations & Facilities, Safety and Crises, and Communications Divisions, tested the implementation of the PIRATAIR plan in real time.

Zagreb Airport set for a successful summer season

After a good winter season, with passenger traffic up 13% on last year, Zagreb Airport is forecasting strong growth for the 2024 summer season, driven by the arrival of new routes.



Exterior view of Zagreb's Franjo-Tudman International Airport in Croat.
© Stéphane Sby Balmly for Groupe ADP.

Having welcomed 3,723,650 passengers in 2023, the Croatian airport, which is continuing to expand, recorded an increase of 19.2% on the previous year to reach 108.4% of 2019 traffic. And this growth is set to continue over a busy summer season. Since the start of the summer season at the end of March, Croatia Airlines has been operating three new routes to Stockholm and Berlin (three flights per week), and Tirana (two flights a week). Ryanair has also announced the launch of five new routes, to Alicante, Girona, Palma de Majorca, Pisa and Marseille. Iberia, which continues to operate its routes to Madrid, has announced it will operate over 50% more flights than it did during summer 2023.

SAS Scandinavian Airlines confirms it is to join SkyTeam

The Scandinavian airline will leave Star Alliance on 31 August and join the Skyteam group from 1 September.

In the future, the airline's shareholding will be owned by the Danish state and Air France-KLM, in partnership with investors Castlake and Lind Invest. As it is joining the Air France-KLM family, it makes sense for SAS to leave Star Alliance to join SkyTeam.

Boeing Boeing reports a sharp fall in first-quarter deliveries

During the first 3 months of the year, the aircraft manufacturer handed over 83 aircraft to their owners, including 66 of its flagship 737 MAX, compared with 130 a year earlier.

The reason for this decline is an accumulation of malfunctions and safety problems on its aircraft, which have also led to the departure of its Chairman and CEO, David L. Calhoun, and a management reshuffle.

IGAG says it is ready to sell 40% of Air Europa's flights

The British airline group IAG, parent company of British Airways and Iberia, which is currently seeking to buy Air

Europa, has said it is ready to sell 40% of the routes operated by this airline (more than double the amount originally proposed) to the competition, in order to obtain the green light from Brussels for this acquisition. Also the owner of low-cost Spanish airline Vueling and Ireland's Aer Lingus, this purchase should enable it to expand its routes to Latin America and establish Madrid as one of Europe's main hubs.

Thales plans a new system incorporating artificial intelligence and cybersecurity

The aerospace industry is in a state of flux due to an announcement by Thales: a new ATM (Air Traffic Management) system, operational by 2027, will revolutionise flight management. With more than 48,000 aircraft expected to be in service in 20 years' time, international flight coordination will be vital if we are to improve the efficiency and safety of the sector. The aims of this open system are clear: to reduce delays, cut costs and optimise the work of air traffic controllers.

Sustainable fuel: DG Fuels, partner of Airbus and Air France-KLM, to open a giant plant

DG Fuels plans to reduce the cost of sustainable aviation fuels through a process combining biomass and synthesis.

The site, based in Louisiana, will have the capacity to produce some 450 million litres of fuel per year, equivalent to approximately 600,000 million tonnes, enough to fuel 30,000 transatlantic flights. In theory, this will reduce CO2 emissions by 1.5 million tonnes per year.

With total investment in the region of \$4 billion, the plant would be commissioned in 2028.



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